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#### **Boston Beer Reports Second Quarter 2018 Results**

July 26, 2018

BOSTON, July 26, 2018 /PRNewswire/ -- The Boston Beer Company, Inc. (NYSE: SAM) reported second quarter 2018 net revenue of \$273.1 million, an increase of \$25.2 million or 10.2%, from the same period last year. Net income for the second quarter was \$23.5 million, or \$1.98 per diluted share, a decrease of \$5.6 million or \$0.37 per diluted share, from the second quarter of 2017. This decrease was primarily due to increased advertising, promotional and selling expenses and lower gross margins that were partially offset by increases in net revenue and lower income taxes.

Net revenue for the 26-week period ended June 30, 2018 was \$463.6 million, an increase of \$53.9 million, or 13.2%, from the comparable 26-week period in 2017. Earnings per diluted share for the 26-week period ended June 30, 2018 were \$2.76, a decrease of \$0.03 from the comparable 26-week period in 2017.

In the second quarter and the 26-week period ended June 30, 2018, the Company recorded a tax benefit of \$0.10 per diluted share and \$0.33 per diluted share, respectively, resulting from the Accounting Standard "Employee Share-Based Payment Accounting" ("ASU 2016-09"), which was effective for the Company on January 1, 2017.

#### Highlights of this release include:

- Depletions increased 12% and 11% from the comparable 13 and 26 week periods in the prior year.
- Full year 2018 depletions growth is now estimated to be between 7% and 12%, an increase from the previously communicated estimate of between zero and plus 6%.
- Gross margin was 52.0% for the second quarter, a decrease from 54.1% in the comparable 13-week period in 2017, and 51.4% for the 26-week period ending June 30, 2018, matching the gross margin in the comparable 26-week period in 2017. The Company has decreased its full year gross margin target to between 51% and 53% from the previously communicated estimate of between 52% and 54%.
- Advertising, promotional and selling expense increased by \$18.7 million, or 27%, in the second quarter over the comparable period in 2017 and increased \$32.4 million, or 27%, from the comparable 26-week period in 2017.
- Based on current spending and investment plans, full year 2018 Non-GAAP earnings per diluted share<sup>1</sup>, which excludes the impact of ASU 2016-09, continues to be estimated at between \$6.30 and \$7.30.
- Full year 2018 capital spending is now estimated to be between \$65 million to \$75 million, an increase from the previously communicated estimate of \$55 million to \$65 million.

Jim Koch, Chairman and Founder of the Company, commented, "We achieved depletions growth of 12% in the second quarter, an increase from depletions growth of 8% in the first quarter. I am tremendously proud of the efforts of our employees in achieving double digit growth and record total depletions, while maintaining a focus on quality and innovation. We believe that our depletions growth is attributable to our key innovations, quality and strong brands, as well as sales execution and support from our distributors. While our total growth is a testament to our strategy of a diversified brand portfolio, our Samuel Adams volume has continued to decline, despite the early success of our launches of Sam '76 and Samuel Adams New England IPA. We continue to work hard on our Samuel Adams brand messaging, particularly around Samuel Adams Boston Lager and Seasonals, with the goal of significantly improving these trends and returning Samuel Adams back to growth. We were delighted to learn that, for the eighth year out of the last ten years, our distributors ranked us the number one beer supplier in the industry, in the annual poll of beer distributors conducted by Tamarron Consulting, a consulting firm specializing in the alcohol beverage distribution industry. This is due to the efforts of all Boston Beer employees to service and support our distributors' businesses and to the relationships we have built with them. Overall, our brand portfolio is healthy and we remain positive about the future of craft beer."

Dave Burwick, the Company's President and CEO stated, "Our depletions growth in the second quarter was a result of increases in our Truly Spiked & Sparkling, Twisted Tea and Angry Orchard brands that were only partially offset by decreases in our Samuel Adams brand. We are excited that Truly Spiked & Sparkling is well positioned as a leader in the emerging segment of hard sparkling water. Twisted Tea also continues to generate consumer pull and grow distribution. We are very pleased by the reaction to our current Angry Orchard campaign and the early success of the Angry Orchard Rosé cider launch, which we believe is attracting new drinkers to the category from wine and spirits. Both Sam'76 and New England IPA show promise, and we will continue to support them aggressively in the second half of the year. During the quarter, our operating expenses increased significantly, primarily due to the timing of our planned brand investments. Brand investment increases for the remainder of the year will moderate, as we maintain our annual spend guidance. Based on our first half results, we have increased our expectations for full year depletions growth, reflecting our view of the most recent trends. We will continue to invest in capacity increases and our brewing and packaging capabilities to support our product innovation and brand growth. These improvements include our new can line in our Pennsylvania Brewery that began production this quarter. I would like to recognize the significant efforts of our brewery employees in supporting this start-up and reacting to the heightened demand. We have been operating at capacity during peak weeks and have increased our usage of third party breweries during the quarter, in response to the accelerated depletions growth. The growth has been challenging operationally, which has resulted in higher supply chain costs. The new can line will help relieve these pressures as it ramps up during the third quarter. Further, based on our rapid growth and to address current capacity bottlenecks,

Mr. Burwick continued, "I am pleased that the business has shown great momentum and depletion improvements during the first half of the year. The Company has great people, a great culture and a tremendous innovation capability. I believe the Samuel Adams brand has much latent brand equity, which we will leverage in our efforts to return the brand to growth. As we go forward, growth is at the core of our mission and we remain committed to returning the Samuel Adams brand to growth through continued innovation, promotion and brand communication initiatives. We have done a lot of consumer work over the past few months and believe we have some new insights and ideas to reverse Samuel Adams' trends. Meanwhile, we see a clear path to maintain Angry Orchard's and Twisted Tea's momentum and ensure Truly Spiked & Sparkling's position as a leader in the hard sparkling water category. We will continue to focus on cost savings and efficiency projects to fund the investments needed to grow our brands and to build our organization's ability to deliver against our goals. Based on our visibility to opportunities in 2018 and 2019, we are maintaining our previously stated goal of increasing our gross margins by an average of about one percentage point per-year over the 3-year period ending in 2019, before any mix or volume impacts, while preserving our quality and improving our service levels. We remain committed to investing in short and long-term product innovation, where we continue to tap into consumer trends and explore beverage areas compatible with our business model for delivering long term shareholder value. And, as we have proven and has been acknowledged by the Tamarron survey, we believe we are best in the business at executing at store level with our distributors."

#### 2nd Quarter 2018 Summary of Results

Depletions increased 12% from the comparable 13-week period in the prior year. Shipment volume was approximately 1.2 million barrels, a 9.0% increase from the comparable 13-week period in the prior year.

The Company believes total distributor inventory levels at June 30, 2018 were lower than planned due to higher demand. Inventory at distributors participating in the Freshest Beer Program as of June 30, 2018 decreased slightly in terms of days of inventory on hand when compared to July 1, 2017. The Company has approximately 79% of its volume on the Freshest Beer Program.

Gross margin of 52.0% decreased from the 54.1% margin realized in the comparable 13-week period in 2017, primarily as a result of higher processing costs mainly due to increased production at third party breweries as well as higher packaging costs, partially offset by price increases, cost saving initiatives at Company-owned breweries and lower excise taxes.

<sup>1</sup> See "Outlook" below for additional information regarding non-GAAP forward-looking measures used in this press release.

Advertising, promotional and selling expenses increased \$18.7 million from the comparable 13-week period in 2017, primarily due to increased planned investments in media advertising, local marketing, salaries and benefits costs, and increased freight to distributors due to higher rates and volumes, and less efficient utilization.

General and administrative expenses increased by \$4.5 million from the comparable 13-week period in 2017, primarily due to increases in salaries and benefits and stock compensation costs.

The Company's effective tax rate for the 13-week period ended June 30, 2018 decreased to 24.4% from 36.0% in the comparable 13-week period in 2017. This decrease was primarily due to the favorable impact of the Tax Cuts and Jobs Act of 2017 and an increased tax benefit from stock option activity recorded in accordance with ASU 2016-09.

#### Year-to-Date 2018 Summary of Results

Depletions increased 11% from the comparable 26-week period in 2017, reflecting increases in the Company's Truly Spiked & Sparkling, Twisted Tea and Angry Orchard brands that were only partially offset by decreases in Samuel Adams brand.

Shipment volume was approximately 2.0 million barrels, a 11.4% increase from the comparable 26-week period in 2017.

Gross margin at 51.4% was equal to the comparable 26-week period in 2017, primarily due to price increases, cost saving initiatives at Company-owned breweries and lower excise taxes, which were offset by higher processing costs primarily due to increased production at third party breweries as well as higher packaging costs.

Advertising, promotional and selling expenses increased \$32.4 million from the comparable 26-week period in 2017, primarily due to increased planned investments in local marketing, media advertising and point-of-sale, and increased freight to distributors due to higher rates and volumes and less efficient utilization.

General and administrative expenses increased by \$5.3 million from the comparable 13-week period in 2017, primarily due to increases in salaries and benefits and stock compensation costs.

The Company's effective tax rate for the 26-week period ended June 30, 2018 decreased to 18.5% from 29.7% in the comparable 26-week period in 2017. This decrease was primarily due to the favorable impact of the Tax Cuts and Jobs Act of 2017.

The Company expects that its June 30, 2018 cash balance of \$76.2 million, together with its future operating cash flows and its \$150.0 million line of credit, will be sufficient to fund future cash requirements.

During the 26-week period ended June 30, 2018 and the period from July 1, 2018 through July 20, 2018, the Company repurchased approximately 222,000 shares of its Class A Common Stock for an aggregate purchase price of approximately \$50.5 million. As of July 20, 2018, the Company had approximately \$128.1 million remaining on the \$931.0 million share buyback expenditure limit set by the Board of Directors.

#### **Depletion estimates**

Year-to-date depletions through the 29-week period ended July 21, 2018 are estimated by the Company to have increased approximately 12% from the comparable period in 2017.

#### <u>Outlook</u>

The Company currently projects full year 2018 Non-GAAP earnings per diluted share to be between \$6.30 and \$7.30. This Non-GAAP projection excludes the impact of ASU 2016-09. The Company's actual 2018 earnings per share could vary significantly from the current projection. Underlying the Company's current 2018 projections are the following full-year estimates and targets:

- Depletions and shipments growth of between 7% and 12%.
- National price increases of between zero and 2%.
- Gross margin of between 51% and 53%.
- Increased investment in advertising, promotional and selling expenses of between \$15 million and \$25 million. This does not include any changes in freight costs for the shipment of products to the Company's distributors.
- Increased general and administrative expenses of between \$10 million and \$20 million due to organizational investments and stock compensation
  costs
- Non-GAAP effective tax rate of approximately 28%, excluding the impact of ASU 2016-09.
- Estimated capital spending of between \$65 million and \$75 million, which mostly consist of investments in the Company's breweries and taprooms and could be higher, if deemed necessary to meet future growth.

Non-GAAP effective tax rate and Non-GAAP earnings per diluted share are not defined terms under U.S. generally accepted accounting principles ("GAAP"). These Non-GAAP measures should not be considered in isolation or as a substitute for diluted earnings per share and effective tax rate data prepared in accordance with GAAP, and may not be comparable to calculations of similarly titled measures by other companies. The Company's projection for its Non-GAAP effective tax rate and Non-GAAP earnings per diluted share exclude the impact of ASU 2016-09, which could be significant and will depend largely upon unpredictable future events outside the Company's control, including the timing and value realized upon exercise of stock options versus the fair value of those options when granted. Therefore, because of the uncertainty and variability of the impact of ASU 2016-09, the Company is unable to provide, without unreasonable effort, a reconciliation of these Non-GAAP measures on a forward-looking basis.

#### **About the Company**

The Boston Beer Company, Inc. (NYSE: SAM) began in 1984 and today brews more than 60 styles of Samuel Adams beer. Our portfolio of brands also includes Angry Orchard Hard Cider, Twisted Tea, and Truly Spiked & Sparkling, as well as several other craft beer brands brewed by A&S Brewing, our craft beer incubator. For more information, please visit our investor relations website at <a href="https://www.bostonbeer.com">www.bostonbeer.com</a>, which includes links to all of our respective brand websites.

#### Forward-Looking Statements

Statements made in this press release that state the Company's or management's intentions, hopes, beliefs, expectations or predictions of the future are forward-looking statements. It is important to note that the Company's actual results could differ materially from those projected in such forward-looking statements. Additional information concerning factors that could cause actual results to differ materially from those in the forward-looking statements is contained from time to time in the Company's SEC fillings, including, but not limited to, the Company's report on Form 10-K for the year ended December 30, 2017 and subsequent fillings made prior to or after the date hereof. Copies of these documents may be found on the Company's website, <a href="https://www.bostonbeer.com">www.bostonbeer.com</a>, or obtained by contacting the Company or the SEC.

### THE BOSTON BEER COMPANY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in thousands, except per share data) (unaudited)

Thirteen weeks ended	Twenty-six weeks ended

		ıne 30, 2018	 July 1, 2017	J	une 30, 2018	 July 1, 2017
Barrels sold		1,177	1,079		1,989	1,786
Revenue	\$	289,574	\$ 264,664	\$	491,405	\$ 437,101
Less excise taxes		16,474	 16,734		27,848	 27,476
Net revenue		273,100	247,930		463,557	409,625
Cost of goods sold		131,130	 113,911		225,490	 199,262
Gross profit		141,970	134,019		238,067	210,363
Operating expenses:						
Advertising, promotional and selling expenses		86,510	67,831		154,031	121,585
General and administrative expenses		23,879	19,395		43,217	37,957
Impairment of assets		517	 1,505		517	 1,505
Total operating expenses		110,906	 88,731		197,765	 161,047
Operating income		31,064	45,288		40,302	49,316
Other income (expense), net:						
Interest income, net		273	86		478	170
Other (expense) income, net		(203)	 129		(488)	 57_
Total other income (expense), net		70	 215		(10)	 227
Income before income tax provision		31,134	45,503		40,292	49,543
Income tax provision		7,599	 16,378		7,447	 14,707
Net income	\$	23,535	\$ 29,125	\$	32,845	\$ 34,836
Net income per common share - basic	\$	1.99	\$ 2.38	\$	2.78	\$ 2.82
Net income per common share - diluted	\$	1.98	\$ 2.35	\$	2.76	\$ 2.79
Weighted-average number of common shares - Class A basic		8,667	9,092		8,690	9,161
Weighted-average number of common shares - Class B basic		3,018	 3,097		3,018	 3,134
Weighted-average number of common shares - diluted	-	11,787	 12,344		11,809	 12,430
weighted-average number of common shares - undied		11,707	 12,044		11,009	 12,430
Net income	\$	23,535	\$ 29,125	\$	32,845	\$ 34,836
Other comprehensive income:		_	(40)		40	(40)
Foreign currency translation adjustment		7	 (10)		18_	 (10)
Comprehensive income	\$	23,542	\$ 29,115	\$	32,863	\$ 34,826

# THE BOSTON BEER COMPANY, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (in thousands, except share data) (unaudited)

	June 30, 2018		December 30, 2017	
Assets				
Current Assets:  Cash and cash equivalents  Accounts receivable, net of allowance for doubtful accounts of	\$	76,179	\$	65,637
\$27 and \$0 as of June 30, 2018 and December 30, 2017, respectively Inventories		54,063 63,646		33,749 50,651
Prepaid expenses and other current assets Income tax receivable		13,308 4,824		10,695 7,616
Total current assets		212,020		168,348
Property, plant and equipment, net Other assets Goodwill		384,048 18,746 3,683		384,280 13,313 3,683
Total assets	\$	618,497	\$	569,624
Liabilities and Stockholders' Equity Current Liabilities:				
Accounts payable Accrued expenses and other current liabilities Total current liabilities	\$	59,478 72,032 131,510	\$	38,141 63,617 101,758
Deferred income taxes, net Other liabilities Total liabilities		35,594 8,721 175,825		34,819 9,524 146,101
Commitments and Contingencies		110,020		110,101
Stockholders' Equity: Class A Common Stock, \$.01 par value; 22,700,000 shares authorized; 8,635,460 and 8,603,152 issued and outstanding as of June 30, 2018				
and December 30, 2017, respectively Class B Common Stock, \$.01 par value; 4,200,000 shares authorized;		86		86
3,017,983 and 3,017,983 issued and outstanding as of June 30, 2018 and December 30, 2017, respectively  Additional paid-in capital		30 399,616		30 372,590
Accumulated other comprehensive loss, net of tax		(1,516)		(1,288)

Retained earnings	44,456	 52,105
Total stockholders' equity	442,672	423,523
Total liabilities and stockholders' equity	\$ 618,497	\$ 569,624

## THE BOSTON BEER COMPANY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASHFLOWS

(in thousands) (unaudited)

	Twenty-six weeks ended					
	June 30, 2018			July 1, 2017		
Cash flows provided by operating activities:						
Net income	\$	32,845	\$	34,836		
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization		26,011		25,616		
Impairment of assets		517		1,505		
Loss on disposal of property, plant and equipment		26		22		
Bad debt expense		27		17		
Stock-based compensation expense		4,570		3,413		
Deferred income taxes		775		25		
Changes in operating assets and liabilities:						
Accounts receivable		(21,651)		(15,001)		
Inventories		(18,636)		(6,549)		
Prepaid expenses, income tax receivable and other assets		217		2,605		
Accounts payable		20,563		8,580		
Accrued expenses and other current liabilities		8,721		6,227		
Other liabilities		(244)		(254)		
Net cash provided by operating activities		53,741		61,042		
Cash flows used in investing activities:						
Purchases of property, plant and equipment		(25,470)		(16,721)		
Proceeds from disposal of property, plant and equipment		2		16		
Change in restricted cash		98		(5)		
Net cash used in investing activities		(25,370)		(16,710)		
Cash flows used in financing activities:						
Repurchase of Class A Common Stock		(39,725)		(78,180)		
Proceeds from exercise of stock options		21,529		14,062		
Cash paid on note payable		(78)		(60)		
Net proceeds from sale of investment shares		445		462		
·						
Net cash used in financing activities		(17,829)		(63,716)		
Change in cash and cash equivalents		10,542		(19,384)		
Cash and cash equivalents at beginning of year		65,637		91,035		
Cash and cash equivalents at end of period	\$	76,179	\$	71,651		
Supplemental disclosure of cash flow information:	_					
Income taxes paid	\$	3,355	\$	4,812		
Decrease in accounts receivable for ASU 2014-09 adoption	\$	(1,310)	\$			
Income taxes refunded	\$		\$	2		
		774	\$	(3,550)		
Increase (Decrease) in accounts payable for purchase of property, plant and equipmer	π <u>Ψ</u>	114	φ	(3,550)		

Copies of The Boston Beer Company's press releases, including quarterly financial results, are available on the Internet at <a href="https://www.bostonbeer.com">www.bostonbeer.com</a>

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