```
                                    UNITED STATES
            SECURITIES AND EXCHANGE COMMISSION
                Washington, D.C. 20549
                    FORM 10-Q
[ X ]
            QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15
                        OF THE SECURITIES AND EXCHANGE ACT OF 1934
For the quarterly period ended June 26, 1999
OR
[ ]
            TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)
                        OF THE SECURITIES AND EXCHANGE ACT OF 1934
            For the transition period from .........to.........
                    Commission file number: 1-14092
                            THE BOSTON BEER COMPANY, INC.
                            (Exact name of registrant as specified in its charter)
```



```
                                    04-3284048
or organization)
            75 Arlington Street, Boston, Massachusetts
            (Address of principal executive offices)
                    02116
                    (Zip Code)
                            (617) 368-5000
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or \(15(d)\) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
\[
\text { Yes } \mathrm{X} \quad \text { No_ }
\]
--
Number of shares outstanding of each of the issuer's classes of common stock, as of August 6, 1999:
\[
\begin{array}{cr}
\text { Class A Common Stock, } \$ .01 \text { par value } & 16,424,967 \\
\text { Class B Common Stock, \$.01 par value } & 4,107,355 \\
\text { (Title of each class) }
\end{array}
\]
```

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THE BOSTON BEER COMPANY, INC.
FORM 10-Q

QUARTERLY REPORT
JUNE 26, 1999

```
Item 1. Consolidated Financial Statements
    Consolidated Balance Sheets
    June 26, 1999 and December 26, 1998
    Consolidated Statements of Operations for the
    Three and Six Months Ended June 26, 1999 and
    June 27, 1998
    Consolidated Statements of Cash Flows for the
    Six Months Ended June 26, 1999 and
        June 27, 1998
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15
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16-19

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THE BOSTON BEER COMPANY, INC. CONSOLIDATED BALANCE SHEETS
(in thousands, except share data)
(unaudited)

Current Assets:
Cash and cash equivalents
Short-term investments
\$ $\quad 4,042 \quad \$ \quad 8,650$
Accounts receivable, net of the
allowance for doubtful accounts
of $\$ 1,313$ and $\$ 1,309$, respectively
Inventories

| $\text { June } 26 \text {, }$ $1999$ | $\text { December } 26,$ |
| :---: | :---: |

Prepaid expenses
Deferred income taxes
Other current assets

Total current assets

| 18,592 | 12,062 |
| ---: | ---: |
| 17,418 | 15,835 |
| 784 | 1,125 |
| 4,511 | 4,511 |
| 1,014 | 2,037 |
| --------1 |  |

Equipment and leasehold improvements,
net of accumulated depreciation of $\$ 18,182$ and $\$ 15,460$, respectively

| Other assets | 4,640 |  | 5,048 |  |
| :---: | :---: | :---: | :---: | :---: |
| Total assets | \$ | 119,436 | \$ | 122,689 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts payable | \$ | 8,497 | \$ | 13,194 |
| Accrued expenses |  | 15,650 |  | 12,908 |
| Current maturities of |  |  |  |  |
| long-term debt |  | - |  | 10,000 |
| Total current liabilities |  | 24,147 |  | 36,102 |
| Long-term deferred taxes |  | 1,116 |  | 1,116 |
| Other long-term liabilities |  | 5,175 |  | 3,443 |
| Stockholders' Equity: |  |  |  |  |
| Class A Common Stock, $\$ .01$ par value; |  |  |  |  |
| $16,417,622$ and $16,394,245$ issued and outstanding as of June 26, 1999 and December 26, 1998, respectively |  | 164 |  | 164 |
| Class B Common Stock, $\$ .01$ par value; 4,200,000 shares authorized; 4,107,355 issued and outstanding |  | 41 |  | 41 |
| Additional paid-in-capital |  | 56,682 |  | 56,548 |
| Unearned compensation |  | (229) |  | (219) |
| Unrealized loss on short-term investments |  | - |  | (1) |
| Retained earnings |  | 32,340 |  | 25,495 |
| Total stockholders' equity |  | 88,998 |  | 82,028 |
| Total liabilities and |  |  |  |  |
| stockholders' equity | \$ | 119,436 | \$ | 122,689 |

The accompanying notes are an integral part of the consolidated financial statements

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THE BOSTON BEER COMPANY, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share data) (unaudited)

|  | months end |  | months ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { June } 26 \text {, } \\ & 1999 \end{aligned}$ | $\begin{gathered} \text { June } 27, \\ 1998 \end{gathered}$ | $\begin{gathered} \text { June } 26, \\ 1999 \end{gathered}$ | $\begin{gathered} \text { June } 27, \\ 1998 \end{gathered}$ |
| Sales | \$52,575 | \$53,808 | \$98,107 | $\begin{gathered} C> \\ \$ 105,469 \end{gathered}$ |
| Less excise taxes | 5,387 | 5,848 | 10,068 | 11,182 |
| Net sales | 47,188 | 47,960 | 88,039 | 94,287 |
| Cost of sales | 20,508 | 23,661 | 38,585 | 46,167 |
| Gross profit | 26,680 | 24,299 | 49,454 | 48,120 |
| Operating expenses: |  |  |  |  |
| Advertising, promotional and selling expenses | 17,990 | 18,393 | 32,758 | 31,934 |
| General and administrative expenses | 2,968 | 3,214 | 5,877 | 6,438 |
| Total operating expenses | 20,958 | 21,607 | 38,635 | 38,372 |
| Operating income | 5,722 | 2,692 | 10,819 | 9,748 |
| Other income (expense): |  |  |  |  |
| Interest income | 526 | 486 | 1,089 | 951 |
| Interest expense | (3) | (157) | (148) | (327) |
| Other income (expense), net | (11) | 837 | 11 | $(1,718)$ |
| Total other income (expense), net | 512 | 1,166 | 952 | $(1,094)$ |
| Income before provision for income taxes | 6,234 | 3,858 | 11,771 | 8,654 |
| Provision for income taxes | 2,618 | 1,526 | 4,926 | 4,246 |


| Net income | \$ | 3,616 | \$ | 2,332 | \$ | 6,845 | \$ | 4,408 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings per share - basic | \$ | 0.18 | \$ | 0.11 | \$ | 0.33 | \$ | 0.21 |
| Earnings per share - diluted | \$ | 0.18 | \$ | 0.11 | \$ | 0.33 | \$ | 0.21 |
| Weighted average shares - basic |  | 20,523 |  | 0,489 |  | 0,518 |  | 20,474 |
| Weighted average shares - diluted |  | 20,570 |  | 0,612 |  | 0,569 |  | 20,582 |

The accompanying notes are an integral part of the consolidated financial statements

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THE BOSTON BEER COMPANY, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

| Net income | \$ | 6,845 | \$ | 4,408 |
| :---: | :---: | :---: | :---: | :---: |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 2,832 |  | 2,524 |
| (Gain) on disposal of fixed assets |  | (12) |  | - |
| Loss on write-down of marketable equity security |  | - |  | 1,435 |
| Bad debt expense |  | - |  | 168 |
| Amortization of unearned compensation |  | 41 |  | 66 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(6,601)$ |  | $(3,505)$ |
| Inventory |  | $(1,583)$ |  | (900) |
| Prepaid expenses |  | 341 |  | 633 |
| Other current assets |  | 1,071 |  | 52 |
| Other assets |  | 78 |  | 53 |
| Accounts payable |  | $(4,697)$ |  | $(2,366)$ |
| Accrued expenses |  | 2,742 |  | 4,056 |
| Other long-term liabilities |  | 1,997 |  | 2,382 |
| Net cash provided by operating activities |  | 3,054 |  | 9,006 |
| Cash flows from investing activities: |  |  |  |  |
| Purchases of fixed assets |  | $(1,318)$ |  | $(4,048)$ |
| Purchases of short-term investments |  | $(31,230)$ |  | $(9,712)$ |
| Proceeds from the sale of short-term investments |  | 34,750 |  | 6,000 |
| Proceeds from the sale of a marketable equity security |  | - |  | 2,851 |
| Proceeds from the sale of fixed assets |  | 100 |  | - |
| Net cash provided by/(used in) investing activities |  | 2,302 |  | $(4,909)$ |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from exercise of management incentive options |  | - |  | 37 |
| Proceeds from sale of common stock under stock purchase plan plan |  | 36 |  | 117 |
| Repurchase of shares under the employee investment and incentive share plans |  | - |  | (5) |
| Repayment of debt |  | $(10,000)$ |  | - |
| Net cash (used in)/provided by financing activities |  | $(9,964)$ |  | 149 |
| Net (decrease)/increase in cash and cash equivalents |  | $(4,608)$ |  | 4,246 |
| Cash and cash equivalents at beginning of period |  | 8,650 |  | 13 |
| Cash and cash equivalents at end of period | \$ | 4,042 | \$ | 4,259 |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Interest paid | \$ | 276 | \$ | 357 |
| Income taxes paid | \$ | 3,851 | \$ | 1,617 |

The accompanying notes are an integral part of the consolidated financial statements

THE BOSTON BEER COMPANY, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## A. BASIS OF PRESENTATION

The Boston Beer Company, Inc. (the "Company") is engaged in the business of brewing and selling beer, ale and cider products throughout the United States and select international markets. The accompanying consolidated financial position as of June 26,1999 and the results of its consolidated operations and consolidated cash flows for the three and six months ended June 26,1999 and June 27, 1998 have been prepared by the Company, without audit, in accordance with generally accepted accounting principles for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and footnotes required for complete financial statements by generally accepted accounting principles and should be read in conjunction with the audited financial statements included in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended December 26, 1998.

Management's Opinion

In the opinion of the Company's management, the Company's unaudited consolidated financial position as of June 26,1999 and the results of its consolidated operations and consolidated cash flows for the interim periods ended June 26 , 1999 and June 27, 1998, reflect all adjustments (consisting only of normal and recurring adjustments) necessary to present fairly the results of the interim periods presented. The operating results for the interim periods presented are not necessarily indicative of the results expected for the full year.

## B. SHORT-TERM INVESTMENTS

At June 26, 1999, short-term investments consisted of investments in highquality money market instruments, United States agency securities, United States Treasury bills and high-grade commercial paper. The cost of short-term investments of $\$ 41.7$ million as of June 26,1999 and $\$ 45.3$ million as of December 26, 1998, approximates fair market value.

## C. INVENTORIES

Inventories, which consist principally of hops, brewery materials and packaging, are stated at the lower of cost, determined on a first-in, first-out (FIFO) basis, or market.

Inventories consist of the following (in thousands):

| June 26, |  |
| :---: | :---: |
| 1999 | December 26, |
| 1998 |  |

## D. INCOME TAXES

The Company's effective tax rate increased to $42.0 \%$ for the three months ended June 26, 1999 from $39.6 \%$ for the three months ended June 27, 1998. For the six months ended June 26, 1999, the Company's effective tax rate was 41.9\%, as compared to $49.1 \%$ for the six months ended June 27, 1998. The 1998 effective tax rates reflect the write-down and subsequent disposition of a marketable equity
security held for sale. The write-down was recorded in the first quarter and partially recovered in the second quarter of 1998 , when the security was sold at a higher than expected price. The disposition of the security resulted in the realization of a capital loss, from which the Company does not expect to fully realize the tax benefit, and resulted in a lower effective tax rate for the three months ended June 27, 1998. There was no such activity during 1999.

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THE BOSTON BEER COMPANY, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## E. CREDIT FACILITY

As of March 30, 1999, the Company amended its credit facility and repaid the entire $\$ 10.0$ million in borrowings outstanding on its then existing facility. As now in effect, the facility provides a $\$ 15.0$ million revolving line of credit (which expires on March 31, 2004) and an additional $\$ 30.0$ million facility, borrowings under which convert to a term loan on March 31, 2002. The Company incurs an annual commitment fee of $.15 \%$ on the unused portion of the facility and is obligated to meet certain financial covenants, including the maintenance of specified levels of tangible net worth and net income. The Company was in compliance with all such covenants as of June 26, 1999.

## F. LEASE COMMITMENTS

During the second quarter of 1999, the Company opted not to exercise its right to terminate the lease for its Boston-based brewery. As a result, the lease was automatically extended for a further period of ten years, commencing January 1, 2000 and ending on December 31, 2009. Minimum lease payments over the ten year term total $\$ 1.1$ million.

## G. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share in accordance with Statement of Financial Accounting Standard No. 128.

|  | For the three months ended <br> (in thousands, except per share data) |  |  |  | For the six months ended housands, except per share data) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 26, 1999 |  | June 27, 1998 |  | June 26, 1999 |  | June 27, 1998 |  |
| Net income | \$ | 3,616 | \$ | 2,332 | \$ | 6,845 | \$ | 4,408 |
| Shares used in earnings per common share - basic |  | 20,523 |  | 20,489 |  | 20,518 |  | 20,474 |
| Dilutive effect of common equivalent shares |  | 47 |  | 123 |  | 51 |  | 108 |
| Shares used in earnings per common share - diluted |  | 20,570 |  | 20,612 |  | 20,569 |  | 20,582 |
| Earnings per common share - basic | \$ | 0.18 | \$ | 0.11 | \$ | 0.33 | \$ | 0.21 |
| Earnings per common share - diluted | \$ | 0.18 | \$ | 0.11 | \$ | 0.33 | \$ | 0.21 |

## H. COMPREHENSIVE INCOME:

Comprehensive income calculated in accordance with Statement of Financial Accounting Standard No. 130 is as follows:
For the three months ended
(in thousands)
ther comprehensive income, net of tax:

| - | - | (882) |  |
| :---: | :---: | :---: | :---: |
|  | - |  | 250 |
| \$ | 3,616 | \$ | 2,582 |

THE BOSTON BEER COMPANY, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
H. COMPREHENSIVE INCOME (continued):

|  | For the six months ended (in thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 26, 1999 |  | June 27, 1998 |  |
| Net income |  | \$6,845 |  | \$4,408 |
| Other comprehensive income, net of tax: |  |  |  |  |
| Foreign currency translation adjustments |  | - |  | 282 |
| Unrealized loss on security: |  |  |  |  |
| Unrealized holding gain arising during period | - |  | 788 |  |
| Plus: reclassification adjustments for capital |  |  |  |  |
| losses included in net income | 1 | 1 | 1,435 | 2,223 |
| Other comprehensive income |  | 1 |  | 2,505 |
| Comprehensive income |  | \$6,846 |  | \$6,913 |

Accumulated other comprehensive income calculated in accordance with Statement of Financial Accounting Standard No. 130 is as follows:

|  | For the three months ended (in thousands) |  |  | For the six months ended (in thousands) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 26, 1999 | June 27, 1998 |  | June 26, 1999 | June 27, 1998 |  |
| Beginning Balance |  |  | (258) | \$(1) | \$ | $(2,513)$ |
| Unrealized gain on forward exchange contract | - |  | 250 | - |  | 282 |
| Unrealized gain on marketable equity security | - |  | 882 | - |  | 788 |
| Realized loss (gain) on marketable equity security | - |  | (882) | 1 |  | 1,435 |
| Ending balance | \$ - |  | \$ (8) | \$ - | \$ | (8) |

## I. TRANSACTION BETWEEN STROH BREWERY COMPANY, PABST BREWING COMPANY AND MILLER BREWING COMPANY

Effective April 30, 1999, the Stroh Brewery Company ("Stroh") sold a majority of its beer brands and the Allentown Brewery to Pabst Brewing Company ("Pabst") and certain brands to Miller Brewing Company ("Miller") (collectively, the "Stroh Transactions"). The Company brews approximately $40 \%$ of its production at Stroh's Portland Brewery (the "Portland Brewery") and Pabst's Allentown Brewery (the "Allentown Brewery", which was previously owned by Stroh). Pabst has agreed to assume Stroh's obligations under the existing brewing contract between the Company and Stroh; Miller has agreed to guarantee Pabst's performance. The Company's volume brewed at the Allentown Brewery is anticipated to remain substantially unchanged as a result of the Stroh Transactions. Stroh has announced its intent to close the Portland Brewery during the third quarter 1999. The Company's volume brewed at the Portland Brewery will be transferred to a Pabst-owned brewery in Tumwater, Washington (the "Tumwater Brewery") during the third quarter 1999. Miller has announced that it intends to buy the Tumwater Brewery from Pabst and has confirmed that it will assume Pabst's obligations to brew the Company's products at the Tumwater Brewery. The Company does not anticipate any significant problems during the transition period or thereafter,
as a result of these transactions. The Company expects to incur higher freight costs and increased capital expenditures as a result of the move, but does not believe that the effect on its results of operations, statement of financial position or statement of cash flows during 1999 will be material.

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Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS of operations

The following is a discussion of the financial condition and results of operations of the Company for the three and six-month periods ended June 26, 1999 as compared to the three and six-month period ended June 27, 1998. This discussion should be read in conjunction with the Management's Discussion and Analysis of Financial Condition and Results of Operations, Consolidated Financial Statements of the Company and Notes thereto included in the Form $10-\mathrm{K}$ for the fiscal year ended December 26, 1998.

RESULTS OF OPERATIONS
Three Months Ended June 26, 1999 compared to Three Months Ended June 27, 1998
For purposes of this discussion, Boston Beer's "core brands" include all products sold under Samuel Adams(R), Oregon Original(TM) or HardCore(R)
trademarks. "Core brands" do not include the products brewed at the Cincinnati Brewery under contract arrangements for third parties. Volume produced under contract arrangements is referred to below as "non-core products". Boston Beer's flagship brand is Samuel Adams Boston Lager(R) ("Boston Lager").

Net sales. Net sales decreased by $\$ 772,000$ or $1.6 \%$ to $\$ 47.2$ million for the three months ended June 26,1999 as compared to the three months ended June 27, 1998. The decline is primarily due to a decrease in volume.

Volume. Volume decreased by 13,000 barrels or $3.9 \%$ to 311,000 barrels in the three months ended June 26, 1999 from 324,000 barrels in the three months ended June 27, 1998. This decrease was primarily due to a decline in sales of year-round beer styles other than Boston Lager and a decline in the production of non-core products.

Total volume for Boston Beer's core brands decreased by 2.1\% to 298,000 barrels for the three months ended June 26, 1999 as compared to 304,000 barrels for the three months ended June 27, 1998. The decline in volume is a function of both increased competition from "better beers" and a more mature market that is less inclined to sample new styles. The Company continuously evaluates the performance of its various beer and cider brands in order to rationalize its product line, as a whole. The Company discontinued certain year-round beer styles between April 1998 and June 1999, thereby contributing to the decline in volume.

Volume relating to non-core products declined approximately $32 \%$, representing approximately $49 \%$ of the total decline. Volume relating to non-core products was 13,000 barrels for the three months ended June 26,1999 as compared to 20,000 barrels for the three months ended June 27, 1998. Management anticipates a continued decline in volume relating to non-core products.

Selling Price. The selling price per barrel increased by $\$ 3.56$ or $2.4 \%$ to $\$ 151.69$ per barrel for the three months ended June 26, 1999. This is primarily due to a decline in sales of non-core products which have a lower selling price than core brands. The decline of shipments of non-core products improved average net sales per barrel by $\$ 2.48$, or $1.7 \%$. The remaining increase can be attributed to normal price increases.

Significant changes in the packaging mix could have a material effect on sales per barrel. The Company packages its core brands in bottles and kegs. Assuming the same level of production, a shift in the mix from bottles to kegs would effectively decrease revenue per barrel, as the selling price per equivalent barrel is lower for kegs than for bottles. Keg sales as a percentage of total
equivalent barrels of core brands were $30 \%$ for both the three months ended June 26, 1999 and June 27, 1998.

Gross Profit. Gross profit increased to $56.5 \%$ as a percentage of net sales or $\$ 85.77$ per barrel for the three months ended June 26 , 1999, as compared to $50.7 \%$ as a percentage of net sales or $\$ 75.05$ per barrel for the three months ended June 27, 1998. The increase in gross profit is due primarily to a decline in cost of sales. Cost of sales decreased by $\$ 7.16$ per barrel to $43.5 \%$ as a percentage of net sales or $\$ 65.92$ per barrel for the three months ended June 26 , 1999, as compared to $49.3 \%$ as a percentage of net sales or $\$ 73.08$ per barrel for the three months ended June 27, 1998. This is primarily due to lower costs of certain raw materials, improvements in the production efficiency and utilization of the Cincinnati Brewery and a decline in barrels shipped related to non-core products.

Raw material costs were lower due to new contracts with certain vendors, and favorable prices on cyclical items such as corrugated and malt. The Company enters into limited term supply agreements with certain vendors in order to receive advantageous pricing. Expenses related to excess hops inventory and purchase commitment contracts amounted to $\$ 900,000$ for

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the three months ended June 26,1999 as compared $\$ 1.1$ million for the same period last year. See "Hops Purchase Commitments" below for further discussion.

The gross profit margin on non-core products is lower than for core brands as non-core products have a lower selling price than core brands. Therefore, a decline in the non-core product volume increases gross profit per equivalent barrel for the Company as a whole. The decline in volume relating to non-core products resulted in an increase in gross profit as a percentage of net sales of less than 1\%.

Additional factors that affect gross profit include changes in the packaging and product mix. The Company packages its core brands in bottles and kegs. While gross profit as a percentage of net sales is higher for kegs than for bottles, the per-equivalent-barrel gross profit is higher for bottles than for kegs. Therefore, an increase in kegs as a percentage of volume while increasing the overall gross profit margin as a percentage of net sales, will deliver fewer gross profit dollars with which to run the business. Keg sales as a percentage of total equivalent barrels of core brands were $30.0 \%$ for the three months ended June 26, 1999 and the three months ended June 27, 1998.

Gross profit is not significantly affected by changes in brewing locations. The Company attempts to minimize total costs, including freight (which, however, is included in advertising, promotional and selling expenses), by shifting production between plants. Effective March 31, 1999, the brewing contract between the Company and Pittsburgh Brewing Company expired. The Company shifted production to other contract breweries and has not experienced a material impact on gross profit as a result of this shift in production. During 1999, production is expected to shift between plants as a result of the Stroh Transactions (see discussion below under "Stroh-Pabst-Miller Transactions"). The Company does not expect that the Stroh Transactions will have a material impact on gross profit.

Advertising, promotional and selling. Advertising, promotional and selling expenses decreased by $\$ 403,000$ or $2.2 \%$ to $\$ 18.0$ million for the three months ended June 26, 1999 as compared to $\$ 18.4$ million for the three months ended June 27, 1998. As a percentage of net sales, advertising, promotional and selling expenses decreased slightly to $38.1 \%$ for the three months ended June 26,1999 as compared to $38.4 \%$ for the same period last year. During the second quarter the Company used TV, radio, outdoor and consumer and trade print along with website advertising to promote Boston Lager. The Company anticipates an increase in advertising expenditures during the second half of 1999.

General and administrative. General and administrative expenses decreased by $\$ 246,000$ or $7.7 \%$ to $\$ 3.0$ million for the three months ended June 26 , 1999 as compared to the same period last year. The decrease is primarily due to declines
in bad debt expense and legal expenses.
Interest income. Interest income increased by $8.2 \%$ to $\$ 526,000$ for the three months ended June 26 , 1999 as compared to $\$ 486,000$ for the three months ended June 27, 1998. The increase is primarily due to a higher monthly average cash and short-term investments balance of approximately $\$ 47.0$ million during the current year quarter as compared to an average balance of $\$ 39.4$ million during the same period last year.

Interest expense. Interest expense was $\$ 3,000$ for the three months ended June 26,1999 as compared to $\$ 157,000$ for the three months ended June 27, 1998. The decline in interest expense during the current year quarter is due to the repayment on March 31,1999 of the $\$ 10.0$ million outstanding balance under the then existing lines of credit. At June 27, 1998, $\$ 10.0$ million was outstanding on the then-existing $\$ 30.0$ million line of credit. See footnote $E$ to the Consolidated Financial Statements for further explanation.

Other income (expense), net. Other income (expense), net decreased by $\$ 848,000$ to an expense of $\$ 11,000$ for the three months ended June 26,1999 from income of $\$ 837,000$ for same period last year. The significant income recognized in the prior year was primarily due to the partial recovery of a previously recorded loss on a marketable equity security which was sold during the second quarter of 1998.

Provision for income taxes. The Company's effective tax rate increased to $42.0 \%$ for the three months ended June 26,1999 from $39.6 \%$ for the three months ended June 27, 1998. The 1998 effective tax rate reflects a partial recovery realized upon the sale of a marketable equity security during the three months ended June 26, 1998. The Company had recorded a write-down on the marketable equity security held for sale during the first quarter 1998. There was no such activity during 1999. See footnote D to the Consolidated Financial Statements for further explanation.

Six Months Ended June 26, 1999 compared to Six Months Ended June 27, 1998

Net sales. Net sales decreased by $\$ 6.2$ million or $6.6 \%$ to $\$ 88.0$ million for the six months ended June 26,1999 as compared to the six months ended June 27 , 1998. The decline is primarily due to a decrease in volume.

Volume. Volume decreased by 55,000 barrels or $8.6 \%$ to 579,000 barrels in the six months ended June 26, 1999 from 634,000 barrels in the six months ended June 27, 1998. This decrease was primarily due to a decline in sales of year-round beer styles (partially offset by an increase in seasonal beer styles) and a decline in the sale of non-core products.

Total volume for Boston Beer's core brands decreased by 6.0\% to 555,000 barrels for the six months ended June 26,1999 as compared to 590,000 barrels for the six months ended June 27, 1998. The decline in volume is a function of both increased competition from "better beers" and a more mature market that is less inclined to sample new styles. The Company continuously evaluates the performance of its various beer and cider brands in order to rationalize its product line, as a whole. The Company discontinued certain year-round beer styles between April 1998 and June 1999, thereby contributing to the decline in volume.

Volume relating to non-core products declined approximately $45 \%$, representing approximately $36 \%$ of the total decline. Volume relating to non-core products was 24,000 barrels for the six months ended June 26, 1999 as compared to 44,000 barrels for the six months ended June 27, 1998. Management anticipates a continued decline in volume relating to non-core products.

Selling Price. The selling price per barrel increased by $\$ 3.29$ or $2.2 \%$ to $\$ 152.07$ per barrel for the six months ended June 26 , 1999. This is primarily due to a decline in sales of non-core products which have a lower selling price than core brands, partially offset by changes in the packaging mix of core brands.

Significant changes in the packaging mix could have a material effect on sales per barrel. The Company packages its core brands in bottles and kegs. Assuming the same level of production, a shift in the mix from bottles to kegs would effectively decrease revenue per barrel, as the selling price per equivalent barrel is lower for kegs than for bottles. Keg sales as a percentage of total equivalent barrels of core brands were $29.2 \%$ of total shipments for the six months ended June 26,1999 as compared to $28.3 \%$ for the same period last year.

Gross Profit. Gross profit increased to $56.2 \%$ as a percentage of net sales or $\$ 85.42$ per barrel for the six months ended June 26 , 1999, as compared to $51.0 \%$ as a percentage of net sales or $\$ 75.93$ per barrel for the six months ended June 27, 1998. The increase in gross profit is primarily due to a decline in cost of sales. Cost of sales decreased by $\$ 6.20$ per barrel to $43.8 \%$ as a percentage of net sales or $\$ 66.65$ per barrel for the six months ended June 26 , 1999, as compared to $49.0 \%$ as a percentage of net sales or $\$ 72.85$ per barrel for the six months ended June 27, 1998. This is primarily due to lower costs of certain raw materials, improvements in the production efficiency and utilization of the Cincinnati Brewery and a decline in barrels shipped of non-core products.

Raw material costs were lower due to new contracts with certain vendors, and favorable prices on cyclical items such as corrugated and malt. The Company enters into limited term supply agreements with certain vendors in order to receive advantageous pricing. Expenses related to excess hops inventory and purchase commitment contracts amounted to $\$ 1.1$ million for the six months ended June 26, 1999 as compared $\$ 2.2$ million for the same period last year. See "Hops Purchase Commitments" below for further discussion.

The gross profit margin on non-core products is lower than for core brands. Therefore, a decline in the non-core product volume increased gross profit per equivalent barrel for the Company as a whole. The decline in volume relating to non-core products resulted in an increase in gross profit as a percentage of net sales of less than 1\%.

Additional factors that affect gross profit include changes in the packaging and product mix. The Company packages its core brands in bottles and kegs. While gross profit as a percentage of net sales is higher for kegs than for bottles, the per equivalent barrel gross profit is higher for bottles than for kegs. Therefore, an increase in kegs as a percentage of volume while increasing the overall gross profit margin as a percentage of net sales, will deliver fewer gross profit dollars with which to run the business. Keg sales as a percentage of total equivalent barrels of core brands were $29.2 \%$ for the six months ended June 30, 1999 and $28.3 \%$ for the same period last year.

Gross profit is not significantly affected by changes in brewing locations. The Company attempts to minimize total costs, including freight (which, however, is included in advertising, promotional and selling expenses), by shifting production between plants. Effective March 31, 1999, the brewing contract between the Company and Pittsburgh Brewing Company expired.

The Company shifted production to other contract breweries and has not experienced a material impact on gross profit as a result of this shift in production. During 1999, production is expected to shift between plants as a result of the Stroh Transactions (see discussion below under "Stroh-Pabst-Miller Transactions"). The Company does not expect that the Stroh Transactions will have a material impact on gross profit.

Advertising, promotional and selling. Advertising, promotional and selling expenses increased by $\$ 824,000$ or $2.6 \%$ to $\$ 32.8$ million for the six months ended June 26, 1999 as compared to $\$ 31.9$ million for the six months ended June 27, 1998. As a percentage of net sales, advertising, promotional and selling expenses increased to $37.2 \%$ for the six months ended June 26,1999 as compared to 33.9 for the same period last year, primarily due to higher point of sale expenditures. Increased point of sale expenses is largely due to the timing of the change in the Company's logo during 1998. The anticipation of the logo
change resulted in a significant decline in purchases of promotional items during the six months ended June 28, 1998. The Company anticipates an increase in advertising expenditures during the second half of 1999.

General and administrative. General and administrative expenses decreased by $\$ 561,000$ or $8.7 \%$ to $\$ 5.9$ million for the six months ended June 26 , 1999 as compared to the same period last year. The decrease is primarily due to declines in bad debt expense, legal expenses and depreciation expense.

Interest income. Interest income increased by $14.4 \%$ to $\$ 1.1$ million primarily due to an increase in average cash and short-term investments to approximately $\$ 49.0$ million during the six months ended June 26 , 1999 as compared to $\$ 37.6$ million during the six months ended June 27, 1998.

Interest expense. Interest expense declined by $\$ 179,000$ to $\$ 148,000$ for the six months ended June 26,1999 as compared to $\$ 327,000$ for the six months ended June 27, 1998. The decline in interest expense is due to the repayment on March 31, 1999 of the $\$ 10.0$ million outstanding balance under the then existing lines of credit. At June 27,1998 , $\$ 10.0$ million was outstanding under the then existing $\$ 30.0$ million portion of the lines of credit. See footnote $E$ to the Consolidated Financial Statements for further explanation.

Other income (expense), net. Other income (expense), net decreased by $\$ 1.7$ million to income of $\$ 11,000$ for the six months ended June 26,1999 as compared to an expense of $\$ 1.7$ million for same period last year. The significant expense recognized in the prior year was due to a $\$ 1.4$ million loss realized on the disposition of a marketable equity security and $\$ 300,000$ in losses incurred on the revaluation of foreign exchange forward contracts. There were no such activities during 1999.

Provision for income taxes. The Company's effective tax rate decreased to $41.8 \%$ for the six months ended June 26, 1999 from $49.1 \%$ for the six months ended June 27, 1998. The 1998 effective tax rate reflects a $\$ 1.4$ million loss realized on the sale of a marketable equity security during the second quarter 1998; the Company does not expect to fully realize the tax benefit associated with this capital loss. There was no such activity during 1999. See footnote D to the Consolidated Financial Statements for further explanation.

## LIQUIDITY AND CAPITAL RESOURCES

The Company's financial condition continued to be strong during the first half of 1999. Cash and short-term investments decreased to $\$ 45.8$ million as of June 26, 1999 from $\$ 53.9$ million as of December 26 , 1998. This decrease was primarily due to the pay down of $\$ 10.0$ million in bank debt on March 31, 1999, partially offset by cash provided by operating activities of $\$ 3.1$ million and cash provided by investing activities of $\$ 2.3$ million. Cash provided by operating activities decreased to $\$ 3.1$ million for the six months ended June 26,1999 as compared to $\$ 9.0$ million for the six months ended June 27, 1998. This decline is primarily due to an increase in accounts receivable of $\$ 6.6$ million for the six months ended June 26,1999 as compared to $\$ 3.5$ million for the same period last year coupled with a net decline in current liabilities. The increase in accounts receivable is due to the timing of sales; the accounts receivable turnover is consistent with the prior year.

Effective October 15, 1998, the Board authorized management to implement a stock repurchase, subject to an aggregate expenditure limitation of $\$ 10.0$ million. There were no stock repurchases under this program as of August 2, 1999.

With working capital of $\$ 64.0$ million and $\$ 45.0$ million in unused bank lines of credit as of June 26, 1999, resources should be sufficient to meet the company's short-term and long-term operating and capital requirements.

THE POTENTIAL IMPACT OF KNOWN FACTS, COMMITMENTS, EVENTS AND UNCERTAINTIES

As has been widely publicized, many computer systems and microprocessors are not programmed to accommodate dates beyond the year 1999. The Company's exposure to this year 2000 ("Y2K") problem comes not only from its own internal computer systems and microprocessors, but also from the systems and microprocessors of its key vendors, including by way of illustration its contract breweries, raw material suppliers, utility companies, payroll services and banks, and its distributors and other customers. A failure of any of these internal or external systems could adversely affect the Company's ability to brew, package, sell, ship and bill for products and to collect on invoices and account for collections. In effect, any significant computer failure could have a material adverse effect on the Company's operations.

The Company currently believes that all of its internal systems are Y2K compliant as of June 26, 1999, with the exception of the depletions tracking system which is now expected to be compliant by the end of the third quarter of 1999. This belief is based on its own internal evaluations and testing and on assurances from its systems vendors. Current estimates are that the total cost to achieve internal year 2000 compliance, other than at the Cincinnati Brewery, is estimated not to exceed $\$ 90,000$, exclusive of amounts to be expended on contingency plans. Approximately $\$ 12,000$ of this amount has been spent through June 26, 1999. This $\$ 90,000$ anticipated upgrade cost is in addition to other planned information technology ("IT") projects. While the intensive effort expected to achieve Y2K compliance has caused and may continue to cause delays in other IT projects, the Company does not expect that any of these delays will have a significant effect on the Company's business or that any of the Company's other IT projects will be canceled or postponed to pay for the Y2K upgrades. Preliminary estimates of the cost to bring all systems into Y2K compliance at the Cincinnati Brewery do not exceed $\$ 25,000$. None of this amount has been spent through June 26, 1999. The Company continues to evaluate and test all Cincinnati Brewery equipment. Process controls at the Cincinnati Brewery are integral to the brewery's operations. A failure of any of these controls could adversely affect the Company's ability to continue brewing operations; however, because many of the brewing processes can be controlled manually, the actual risk that the Company will be unable to brew is low.

The Company relies extensively on its suppliers and contract breweries. Because their systems are not directly under the Company's control, the Company is at risk that all required external Y2K compliance efforts will not be completed on time and significant business disruptions will result. The Company has formed a committee to assure that all vendor and other relationship Y2K issues are analyzed and addressed. Under the direction of this committee, the Company compiled a list of all of its vendors and, as to each vendor, assessed the impact that a Y2k failure would likely have on the Company's business and operations. The Company then sent a Y K questionnaire to each vendor believed to present a possible critical risk, in order to ascertain the Y 2 K compliance status of each. The Company is currently in the process of compiling and analyzing the information submitted by these vendors. To date, questionnaires have been sent to 37 critical vendors. All critical vendors have responded and all have asserted that they are addressing the $Y 2 \mathrm{~K}$ problem or are already in compliance. The Company intends to continue to identify potential critical vendors and to monitor the progress toward compliance of those not yet compliant. The Company has also issued questionnaires to non-critical vendors and is conducting the same analysis with them.

In addition to obtaining and assessing information concerning vendor $Y 2 \mathrm{~K}$ status, the Company is requiring all new vendors and all existing vendors entering into new contracts with the Company to warrant Y2K compliance. Management understands the potentially serious consequences of a system failure and also understands that not all vendors may be Y2K compliant prior to January 1, 2000. For this reason, the Company is developing contingency plans for all critical services and supplies. As part of this contingency planning, the Company is assessing the cost of vendor shutdown, understanding that, because of the complex nature of the Company's supply chain and the lack of clarity as to the effect of multiple vendor failure, any assessment process is imprecise.

In the unlikely event that the Company is unable to produce or ship any product (the "Worst Case Scenario"), the Company estimates its financial exposure to be
in the range of $\$ 3.5$ million per week of lost net revenue, over the short term. Using forward planning ratios, this lost revenue translates into lost variable gross profit, in the absence of mitigating cost cutting, of $\$ 1.9$ million per week. A production disruption for an extended period is likely to affect the availability of the Company's products to consumers, leading to a decline in brand equity, the financial consequences of which are not susceptible to estimation. The Company does not expect to encounter the Worst Case Scenario. The financial consequences of a less significant disruption are difficult to predict, as they will depend on the exact circumstances and duration of the disruption.

It is possible that the conclusions reached by the Company from its analysis to date will change, and as such the cost estimates and target completion dates outlined above may change. The Company will continue to explore contingency plans, so as to be in a position to mitigate the consequences of any disruption resulting from the Y 2 K issue.

Stroh-Pabst-Miller Transactions
Effective April 30, 1999, Stroh sold a majority of its beer brands and the Allentown Brewery to Pabst and certain brands to Miller. The Company brews approximately $40 \%$ of its production at the Allentown Brewery and the Portland Brewery. Pabst has agreed to assume Stroh's obligations under the existing brewing contract between the Company and Stroh; Miller has agreed to guarantee Pabst's performance. The Company's volume brewed at the Allentown Brewery is anticipated to remain substantially unchanged as a result of the Stroh Transactions. Stroh has announced its intent to close the Portland Brewery during the third quarter 1999. The Company's volume brewed at the Portland Brewery will be transferred to a Pabst-owned brewery in Tumwater, Washington (the "Tumwater Brewery") during the third quarter 1999. Miller has announced that it intends to buy the Tumwater Brewery from Pabst and has confirmed that it will assume Pabst's obligations to brew the Company's products at the Tumwater Brewery. The Company does not anticipate any significant problems during the transition period or thereafter, as a result of these transactions. The Company expects to incur higher freight costs and increased capital expenditures as a result of the move, but does not believe that the effect on its results of operations, statement of financial position or statement of cash flows during 1999 will be material.

Hops Purchase Commitments
The Company enters into purchase commitments for hops based on forecasted future requirements, among other factors. As a result of recent declines in sales growth, existing hops inventory and purchase commitments may exceed projected future needs. The Company evaluates its hop inventory levels and existing purchase commitments on a quarterly basis in order to assess the reserve required for excess amounts. In efforts to manage hop inventory levels, the Company continues to cancel certain hops purchase commitments. The provision for excess hops inventory and purchase commitments is adjusted accordingly. During the six months ended June 26 , 1999, the Company recorded a $\$ 1.1$ million charge associated with the provision for excess inventory on-hand and purchase commitment contracts as compared to $\$ 2.2$ million for the same period last year.

The computation of the excess purchase commitment reserve requires management to make certain assumptions regarding future sales growth, product mix, cancellation costs and supply, among others. Actual results may materially differ from management's estimates.

QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
Since December 26, 1998, there have been no significant changes in the Company's exposures to interest rate or foreign currency rate fluctuations. The company currently does not enter into derivatives or other market risk sensitive instruments for the purpose of hedging or for trading purposes.

In this Form 10-Q and in other documents incorporated herein, as well as in oral statements made by the Company, statements that are prefaced with the words "may," "will," "expect," "anticipate," "continue," "estimate," "project," "intend," "designed" and similar expressions, are intended to identify forward-looking statements regarding events, conditions, and financial trends that may affect the Company's future plans of operations, business strategy, results of operations and financial position. These statements are based on the Company's current expectations and estimates as to prospective events and circumstances about which the Company can give no firm assurance. Further, any forward-looking statement speaks only as of the date on which such statement is made, and the Company undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date factor that may emerge, forward-looking statements should not be relied upon as a prediction of actual future financial condition or results. These forward-looking statements, like any forward-looking statements, involve risks and uncertainties that could cause actual results to differ materially from those projected or unanticipated. Such risks and uncertainties include the factors set forth below in addition to the other information set forth in this Form 10-Q.

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## PART II. OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

The Company is a party to certain claims and litigation in the ordinary course of business. The Company does not believe any of these proceedings will result, individually or in the aggregate, in a material adverse effect upon its financial condition or results of operations.

Item 2. CHANGES IN SECURITIES

Not Applicable
Item 3. DEFAULTS UPON SENIOR SECURITIES

Not Applicable
Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Company held its Annual Meeting of Stockholders on June 1, 1999. The following items were voted upon at
that time.
"RESOLVED: That Pearson C. Cummin, III, Robert N. Hiatt and James C. Kautz be, and they hereby are, elected Class A Directors of the Corporation, to serve for a term of one year, ending on the date of the 2000 Annual Meeting of Stockholders in accordance with the By-Laws and until their respective successors are duly chosen and qualified."

The results of the vote were, as follows:

Election of Class A Directors:

|  | For | Withheld |
| :---: | :---: | :---: |
| Pearson C. Cummin, III | 14,149,502 | 107,561 |
| Robert N. Hiatt | 14,149,765 | 107,298 |
| James C. Kautz | 14,145,486 | 111,577 |

Mr. C. James Koch, as the sole holder of the Corporation's Class B Common Stock, voted on the election of six (6) Class B

Directors: C. James Koch, Alfred W. Rossow, Jr., Rhonda L. Kallman, Martin Roper, Charles Joseph Koch and John B. Wing.
"RESOLVED: That C. James Koch, Alfred W. Rossow, Jr., Rhonda L. Kallman, Martin Roper, Charles Joseph Koch and John B. Wing be, and they hereby are, elected Class B Directors of the Corporation to serve for a term of one year ending on the date of the 2000 Annual Meeting of Stockholders in accordance with the By-Laws and until their respective successors are duly chosen and qualified."

The results of the vote were, as follows:

Election of Class B Directors:

|  | For | Withheld |
| :---: | :---: | :---: |
| C. James Koch | 4,107,355 | 0 |
| Alfred W. Rossow, Jr. | 4,107,355 | 0 |
| Rhonda L. Kallman | 4,107,355 | 0 |
| Martin Roper | 4,107,355 | 0 |
| Charles Joseph Koch | 4,107,355 | 0 |
| John B. Wing | 4,107,355 | 0 |

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## Item 5. OTHER INFORMATION

Not Applicable

Item 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits

Exhibit Index


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    10.4 The Boston Beer Company, Inc. Employee Equity Incentive
        Plan, as adopted effective November 20, 1995 and amended
        effective February 23, 1996 (incorporated by reference to
        Exhibit 4.1 to the Company's Registration Statement No. 333-
        1798).
    10.5 Form of Employment Agreement between the Partnership and
        employees (incorporated by reference to Exhibit 10.5 to the
        Company's Registration Statement No. 33-96162).
    10.6 Services Agreement between The Boston Beer Company, Inc. and
        Chemical Mellon Shareholder Services, dated as of October
        27, 1995 (incorporated by reference to the Company's Form
        10-K, filed on April 1, 1996).
    10.7 Form of Indemnification Agreement between the Partnership
        and certain employees and Advisory Committee members
        (incorporated by reference to Exhibit 10.7 to the Company's
        Registration Statement No. 33-96162).
    10.8 Stockholder Rights Agreement, dated as of December, 1995,
        among The Boston Beer Company, Inc. and the initial
        Stockholders (incorporated by reference to the Company's
        Form 10-K, filed on April 1, 1996).
+10.10 Agreement between Boston Brewing Company, Inc. and The Stroh
        Brewery Company, dated as of January 31, 1994 (incorporated
        by reference to Exhibit 10.9 to the Company's Registration
        Statement No. 33-96164).
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Item 6. EXHIBITS AND REPORTS ON FORM 8-K (continued)
(a) Exhibits (continued)

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Exhibit Index (continued)
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Exhibit No.
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|  | between Pittsburgh Brewing Company and Boston Brewing Company, Inc. dated December 1,1994 (incorporated by reference to Exhibit 10.14 to the Company's Registration Statement No. 33-96164). |
| :---: | :---: |
| 10.16 | Fourth Amendment to Amended and Restated Agreement between Pittsburgh Brewing Company and Boston Brewing Company, Inc. dated as of April 7,1995 (incorporated by reference to Exhibit 10.15 to the Company's Registration Statement No. 3396162). |
| +10.17 | Letter Agreement between Boston Beer Company Limited Partnership and Joseph E. Seagram \& Sons, Inc. (incorporated by reference to Exhibit 10.16 to the Company's Registration Statement No. 33-96162). |
| 10.18 | Services Agreement and Fee Schedule of Mellon Bank, N.A. Escrow Agent Services for The Boston Beer Company, Inc. dated as of October 27,1995 (incorporated by reference to Exhibit 10.17 to the Company's Registration Statement No. 33-96164). |
| 10.19 | Amendment to Revolving Credit Agreement between Fleet Bank of Massachusetts, N.A. and the Partnership (incorporated by reference to Exhibit 10.18 to the Company's Registration Statement No. 33-96164). |
| 10.20 | 1996 Stock Option Plan for Non-Employee Directors <br> (incorporated by reference to the Company's Form 10-K, filed on March 27, 1998). |
| +10.21 | Production Agreement between The Stroh Brewery Company and Boston Beer Company Limited Partnership, dated January 14, 1997 (incorporated by reference to the Company's Form 10-K, filed on March 27, 1998). |
| +10.22 | Letter Agreement between The Stroh Brewery Company and Boston Beer Company Limited Partnership, dated January 14, 1997 (incorporated by reference to the Company's Form 10-K, filed on March 27, 1998). |

Item 6. EXHIBITS AND REPORTS ON FORM 8-K (continued)
(a) Exhibits (continued)

Exhibit Index (continued)

| Exhibi | Title |
| :---: | :---: |
| +10.23 | Agreement between Boston Beer Company Limited Partnership and The Schoenling Brewing Company, dated May 22, 1996 (incorporated by reference to the Company's Form 10-K, filed on March 27, 1998) . |
| 10.24 | Revolving Credit Agreement between Fleet Bank of Massachusetts, N.A. and The Boston Beer Company, Inc., dated as of March 21, 1997 (incorporated by reference to the Company's Form 10-Q, filed on May 12, 1997). |
| +10.25 | Amended and Restated Agreement between Boston Brewing Company, Inc. and the Genesee Brewing Company, Inc. dated April 30, 1997 (incorporated by reference to the Company's Form 10-Q, filed on August 11, 1997). |


| +10.26 | Fifth Amendment, dated December 31,1997, to Amended and |
| :--- | :--- |
|  | Restated Agreement between Pittsburgh Brewing Company and |
|  | Boston Brewing Company, Inc. (incorporated by reference to |
|  | the Company's Form 10-K, filed on March 27,1998 ). |

Item 6. EXHIBITS AND REPORTS ON FORM 8-K (continued)
(a) Exhibits (continued)

Exhibit Index (continued)

| Exhibi | Title |
| :---: | :---: |
| 10.35 | Amendment to Revolving Credit Agreement between Fleet Bank of Massachusetts, N.A. and The Boston Beer Company, Inc., dated March 30, 1999 (incorporated by reference to the Company's Form 10-Q, filed on May 10, 1999). |
| +10.36 | Agreement between Boston Beer Company Limited Partnership and Landstar Logistics and Transportation, dated January 9, 1999 (incorporated by reference to the Company's Form 10-Q, filed on May 10, 1999). |

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*11.1 The information required by exhibit 11 has been included in
                Note G of the notes to the consolidated financial
                statements.
21.1 List of subsidiaries of The Boston Beer Company, Inc.
                        (incorporated by reference to the Company's Form 10-K, filed
                on March 28, 1997) .
*27.1 Financial Data Schedule (electronic filing only).
* Filed with this report.
+ Portions of this Exhibit have been omitted pursuant to an
        application for an order declaring confidential treatment filed with
        the Securities and Exchange Commission.
(b) Reports on Form 8-K.
    The Company filed no reports on Form 8-K with the Securities and
        Exchange Commission during the quarter ended June 26, 1999.
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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

THE BOSTON BEER COMPANY, INC.
(Registrant)
Date: August 10, 1999
By: /s/ C. James Koch

C. James Koch

President and Chief Executive Officer, (principal executive officer)

Date: August 10, 1999
By: /s/ Alfred W. Rossow, Jr.
------------------------------------------
Alfred W. Rossow, Jr. Chief Financial Officer (principal financial officer)

Date: August 10, 1999
By: /s/ Richard P. Lindsay
------------------------------------------
Richard P. Lindsay
Vice President - Finance (principal accounting officer)

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